Nigeria
Extractive
Industries
Transparency
Initiative

THE PRESIDENCY

NEITI COUNTRY WORK PLAN

2021

Contents

Introduction

The 2021 workplan is the last in the series of NEITI's 2017-2021 strategic plan. The plan is developed to consolidate on the achievements recorded from 2017 to date in realising the organisation's strategic objectives of deepening openness in the extractive sector, shaping extractive sector overall governance reforms, strengthening demand for accountability and increasing operational capacity and legitimacy.

The 2021 plan is also designed to strengthen EITI implementation in Nigeria by addressing emerging global issues in the EITI process.

While this plan is prepared in accordance with Requirement 1.5 of the EITI Standard, it is also designed to align with the Nigerian government's economic sustainability programme. The implementation of the 2021 work plan will prioritise activities required to meet these national commitments as well as timelines on EITI validation, beneficial ownership disclosure validation, data automation, data mainstreaming, commodity trading, environmental and gender reporting.

Nigeria is committed to meeting all commitments and targets set within the constraints of available resource and other challenges in the face of the global COVID 19 pandemic.

NEITI **2017-2021 Strategic Objectives:**

(1) **Strategic Objective 1**: Deepen openness in the extractive sector through timely audits and other impactful studies.

(2) **Strategic Objective 2**: Shape extractive sector and overall governance reforms through policy engagements, thought leadership and inter-agency coordination.

(3) **Strategic Objective 3** – Strengthen demand for accountability in the use of extractive revenues through strategic communication with critical stakeholders and empowerment of accountability actors.

(4) **Strategic Objective 4** - Increase operational capacity, legitimacy and support through effective financial, administrative and human resource management and adequate funding.

Core National Objectives:

The 2021 work plan also seeks to achieve the following national objectives as outlined in the Federal Government of Nigeria's budget proposal.

1. **Promote Economic Diversification**
2. **Enhance Fiscal Transparency**
3. **Enhance Competitiveness and Social Inclusion**
4. **Improve Governance through Reform Initiatives**

NEITI 2021 Work Plan Objectives

1. Achieve regular and timely industry audit and reporting in the extractive sector through:

- Automation of NEITI data gathering process.
- Implementation of remedial issues from the annual reconciliation reports.
- Conduct of research and empirical studies aimed at improving the management of mineral resources in line with evolving global standards in the extractive industry.
- Implementation of emerging EITI issues.

2. Shape and influence policy decisions in the industry through:

- Support for policy development, reviews, and research.
- Review of policy reforms, advocacy, and engagements.
- Activities to monitor and evaluate governance initiatives in the extractive industry.
- Facilitation of synergy among anti-corruption institutions.

3. Strengthen demand for accountability by:

- Broadening and deepening dissemination and engagement with stakeholders on NEITI industry reports and research findings.
- Strengthening the capacity of accountability actors to analyse and engage with extractive industry data.

4. Provide human resource management and effective administrative support to the EITI process in Nigeria through:

- Provision of operational and logistic support to the NEITI secretariat.
- Provision and management of adequate ICT support to the secretariat.
- Ensuring optimum compliance by the secretariat with reporting obligations.
- Maintenance of prescribed standards in audit and procurement processes.
- Maintenance of highest quality of accounting standards in the presentation of financial statements and reporting.

Implementation Plan

Specific activities have been designed to implement the 2021 NEITI work plan, in line with the stated objectives above, and generally to facilitate transparency and accountability in the sector.

Achieve Regular and Timely Reconciliation and Reporting in the Extractive Sector

NEITI plan to sustain regular reporting and improve on the currency of its reports ahead of EITI deadlines for the industry audits – oil & gas and solid minerals – in 2019. NEITI will also complete the Fiscal Allocation and Statutory Disbursement (FASD) Audit 2017-2019.

In line with the organization's Strategic Objective 1 above, the following activities will be implemented.

- Oil and gas Reconciliation Report 2019-2020
- FASD reconciliation report 2017- 2019
- Solid minerals reconciliation report 2019-2020
- Data automation infrastructure and training
- Environment and Gender reporting

Shape and Industry Policy

To influence industry policy in 2021, NEITI will continue to monitor existing and emerging issues in the industry and come up with policy briefs, quarterly reviews, occasional papers and other specialized studies that will be used as engagement tool for policy advocacy and reforms. The activities are aimed at generating empirical data and evidence-based recommendations to improve governance of the sector.

NEITI will also monitor and evaluate reforms and overall governance initiatives by relevant institutions and provide support for such initiatives through generation of industry data to facilitate decision making across extractive industry and anti-corruption institutions.

Research proposal for implementation in 2021:

- Research on Gender inclusion in the ownership and management of extractive industry assets.
- Mapping of oil spill sites in the Niger Delta and response of stakeholders to them in the context of the mandate of NEITI.
- Federation revenue allocation data mining and fiscal modelling for data dashboard.
- Remediation – Developing a framework for policy engagements on audit remedial actions by statutory agencies of government.
- Paper Series Research: (four FAAC quarterly reviews, two policy briefs and one occasional paper).

Effective Dissemination of NEITI Industry Reports, Studies and Policy Papers to Relevant Stakeholders

The 2021 plan for dissemination is drawn from the existing comprehensive NEITI communication strategy. The plan seeks to facilitate demand for accountability and desired reforms in the extractive sector through policy advocacy using a broader (than traditional) stakeholder spectrum; provision of information, education, and enlightenment using traditional and new media channels to create awareness and empower citizens to demand for better management of extractive industry resources and overall governance of the sector.

Specific activities include:

- Presentation of NEITI Reports across Nigeria’s six geo-political zones, town hall meetings with states and local government areas, including opinion and community leaders, NGOs, CSOs, FBOs.
- Sensitization workshops for the legislature on natural resource governance.
- Capacity building for civil society organizations and the media on NEITI/EITI processes.
- Capacity building for communication officers of covered entities.
- Subscription and management of NEITI online IEC Apps (REMTRACK; E-learning portal; NEITI App; online campaign; etc.)
- Training of Communication Staff on communication and new media management.
- Publication of NEITI Reports.
- Simplification and visualization of the fiscal regimes of Nigeria's extractive sector.

Provision of Financial, Administrative, and Logistic Support to the EITI Process

NEITI plan to sustain and enhance operational capacity in the implementation of EITI in Nigeria through continuous human capacity development for management, staff and stakeholders carrying out accountability functions in extractive industry governance. The plan will also promote organisational learning and deploy critical ICT infrastructure in order to meet up with global innovations in information and communication technology.

NEITI will continue to institutionalize monitoring and evaluation activity to keep track of set goals and objectives in other to achieve planned outcomes.

Specific activities designed to provide administrative support for EITI implementation in Nigeria in 2021 include:

- Fixed Asset Management (financial statement conversion)
- Implementing Integrated Personnel Payroll Information System (IPPIS) -UPGRADE.
- Implementing Government Integrated Financial Management Information System (GIFMIS) -Release 2: the GIFMIS platform is a coordinated accounting and management software used for the processing of all e-government transactions in Nigeria. It warehouses the Treasury Single Account (TSA) and the Integrated Personal Payroll Information System (IPPIS).
- Implementing of new accounting software -SAP.
- Staff training and professional certification.
- Reporting management (consultancy and deployment of IPSAS software)
- Attending to external stakeholders: OAGF, MOF, MOB&NP, FIRS, FCT Inland Revenue Service.
- Statutory audit of NEITI account.
- Create understanding of internal control systems and enforce compliance with such systems i.e. financial management, procurement, internal audit, human resources management and monitoring and evaluation.

Methodology and Funding

The 2021 work plan was developed through a multi stakeholder consultative process in line with the EITI standard 2019 and the national economic and anti-corruption objectives of the Federal Government of Nigeria. The implementation of the plan will be monitored and evaluated using the NEITI M&E framework. The plan will be funded through annual Federal Government of Nigeria budgetary allocation and support from donor partners.

The attached financial work plan template provides details of funding, targets, cost, output, and definite timelines upon which activities will be delivered. (**See Work Plan Financials**)

2021 Work plan costing Summary

Summary of objectives and funding of the work plan

Objective	**Total**	**FGN Proposed Allocation**	**Donor**	**Gap**
Deepen openness in the extractive sector through timely audits and other impactful studies	288,000,000	185,000,000.00	Nil	103,000,000.00
Shape extractive sector and overall governance reforms through policy engagements, thought leadership and inter-agency coordination.	211,800,000.00	93,000,000.00	38,000,000.00	80,800,000.00
To strengthen accountability in the use of extractive revenues through strategic communication with critical stakeholders and empowerment of accountability actors	98,850,000.00	78,850,000.00	20,000,000	Nil
To develop operational capacity, legitimacy and support through effective administration and human resource management and adequate funding	478,107,996.00	325,582,724.00	Nil	152,525,272.00
Grand Total	**1,076,757,996**	**682,432,724.00**	**58,000,000.00**	**336,325,272.00**